

May 2, 2022

Subject: Rubies Masquerade

To whom it may concern,

Rachel Spring

NECA and its wholly owned subsidiary Kidrobot hereby confirm that Rubies Masquerade is authorized to import and distribute NECA and Kidrobot products within the EMEA region, as of April 1st 2022, for a period of five years.

Sincerely,

Rachel Spring

Director of International Sales and Sourcing